QUE Automotive

COMPANY PRESENTATION

MARCH 2020



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CIE AUTOMOTIVE IS AN INDUSTRIAL GROUP SPECIALISED IN MANAGING HIGH VALUE-ADDED PROCESSES



FOCUSED ON AUTOMOTIVE SECTOR

GLOBAL FULL SERVICE SUPPLIER FOR COMPONENTS AND SUB-ASSEMBLIES



LISTED ON MADRID AND MUMBAI **STOCK EXCHANGE MARKETS**

PROFESSIONAL HIGH LEVEL MANAGEMENT TEAM
<u>WITH FULL COMMITMENT ON</u> CORPORATE
GOVERNANCE

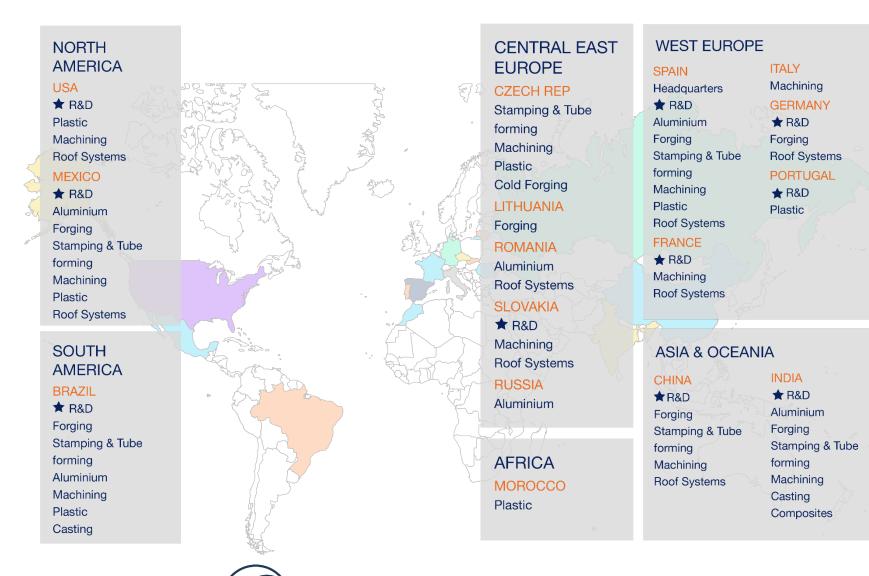
GEOGRAPHICAL BALANCE

ENGINEERING CAPABILITIES

MULTI-TECHNOLOGY & FLEXIBILITY

GROWTH & INVESTMENT DISCIPLINE LEAN & DECENTRALIZED STRUCTURE ESG INTEGRATED IN BUSINESS MODEL

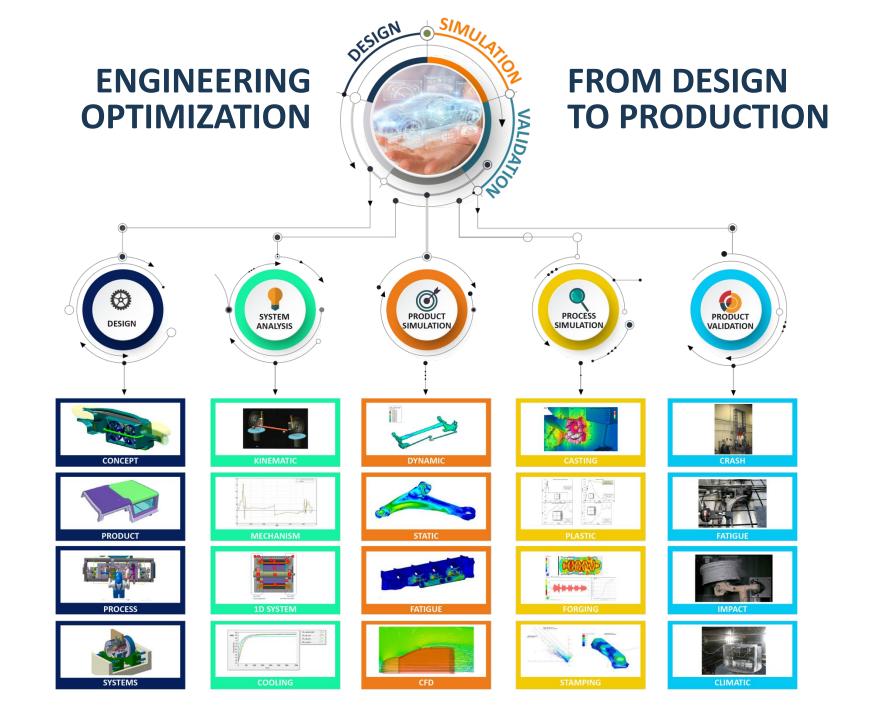
GLOBAL FOOTPRINT WITH ESTABLISHED LOCAL PRESENCE



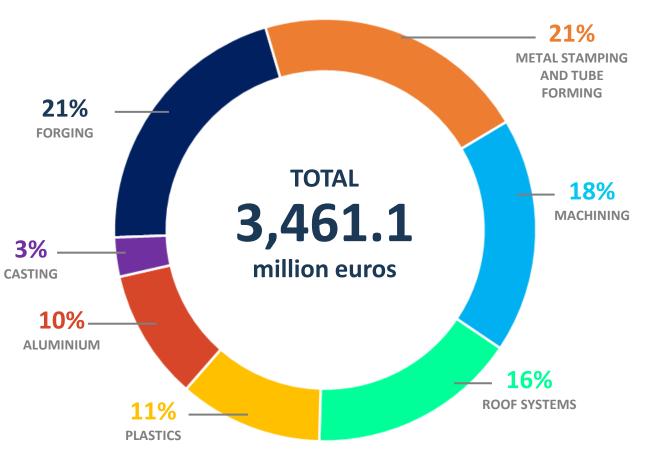
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SALES BY GEOGRAPHY 2019



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SALES BY TECHNOLOGIES 2019

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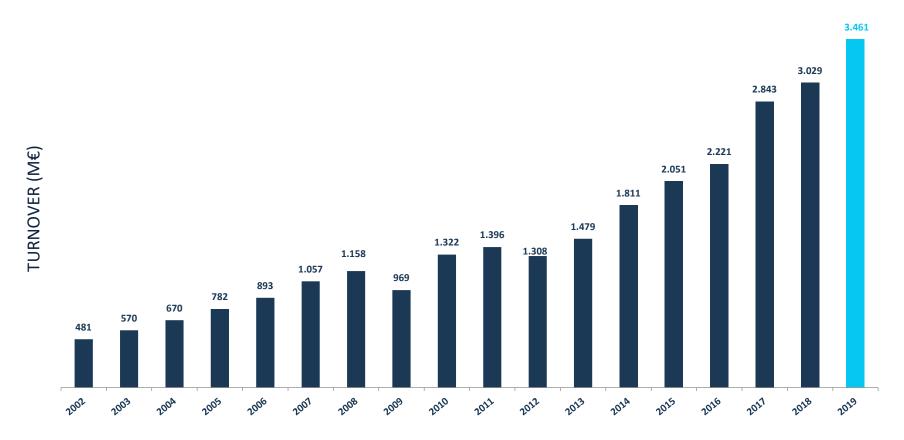


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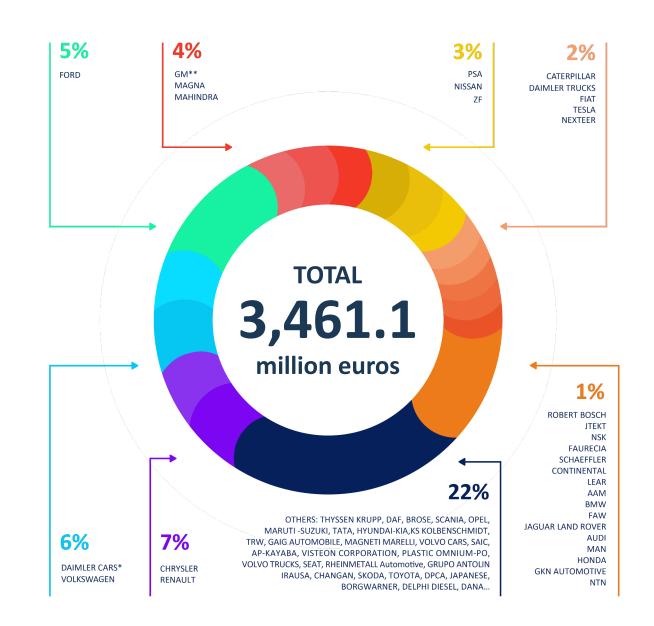
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Automotive Business comparable following 2018 accounting perimeter.



SALES BY CUSTOMER 2019

*Includes 3% of BBAC (BAIC-DAIMLER JV) sales. **Includes 1% of SGM (SAIC-GM JV) sales.



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MANAGING HIGH VALUE ADDED PROCESSES